



BOARD OF GOVERNORS

MINUTES (PUBLIC SESSION)

MEETING NUMBER: 79
MEETING DATE: FEBRUARY 14, 2013
MEETING LOCATION: COMMUNITY ROOM, GORDON WILLEY ROOM

GOVERNORS IN ATTENDANCE:

Larry Seeley, *Chair*
Rupinder Brar
Garry Cubitt
Donald Duval
Rami El-Emam
Andrew Elrick
Miles Goacher
Donald Hathaway
Adele Imrie
Jay Lefton (*via teleconference*)
Robert Marshall
John McKinley
Tim McTiernan, *President and Vice Chancellor*
Michael Newell
Glenna Raymond
Bonnie Schmidt
Pierre Tremblay
Peter Williams (*via teleconference*)
Heather White
Marj Rempel
Ann Stapleford-McGuire

REGRETS:

Perrin Beatty, *Chancellor*
Michael Angemeer
Zaid Keldani
Andrea Slane

BOARD SECRETARY:

Cheryl Foy, *University Secretary and General Counsel*

UOIT STAFF:

Murray Lapp, *Vice President, Human Resources and Services*

Susan McGovern, *Vice President, External Relations*

Craig Elliott, *Chief Financial Officer*

Brad MacIsaac, *Assistant Vice-President, Planning & Analysis*

Cathy Pitcher, *Assistant to the President*

Richard Marceau, *Provost and Vice-President Academic*

Olivia Petrie, *Associate Vice-President, Student Life*

Jennifer Freeman, *Manager Research Services*

Victoria Choy, *University Registrar*

Deborah Saucier, *Interim Provost*

Bill Muirhead, *Associate Provost, Academic and IT*

Shirley van Nuland, *President, Faculty Association*

Kristin Gallows, *Reporter*

ITEMS 1 AND 2. CALL TO ORDER AND INTRODUCTIONS

Board Chair Dr. Larry Seeley called the Public Session of the Meeting to order at 3:35 p.m. He welcomed Don Duval and asked Mr. Duval to introduce himself. Mr. Duval expressed his appreciation to the Chair and the President and the Board for the opportunity to join the Board. The Chair asked the Governors, staff and others present to introduce themselves for Mr. Duval's benefit.

(Peter Williams left the Meeting)

ITEM 3. APPROVAL OF AGENDA

Upon motion duly made by Don Hathaway, and seconded by Andrew Elrick, the Agenda was approved.

ITEM 4. CONFLICT OF INTEREST DECLARATIONS

Mr. Cubitt noted that he is the CAO for Durham Region in respect of Item 11.1 on the Agenda.

ITEM 5. MINUTES OF THE MEETING OF JANUARY 17, 2013

Upon motion duly made by Pierre Tremblay and seconded by John McKinley, the Minutes of the meeting of the Board of Governors held on January 17, 2013 were approved as presented.

ITEM 6. CHAIR'S REPORT.

Dr. Seeley advised that he had attended a meeting of board chairs held by the Council of Ontario Universities (COU). He advised that COU plans to hold a professional development session for all university board members later in the year. Ms. Imrie advised that she had attended the first session

held in 2012 and that she had found it to be very valuable. Ms. Foy will keep the board apprised regarding the dates for the next session and Governors are encouraged to attend.

Dr. Seeley confirmed that online learning is an important topic. He also spoke about international students and international relationships noting his view that scholarship programs should be aimed at students not at countries. He expressed the view that universities should be permitted to associate and to encourage students from countries based on the relationships and programs of the individual universities.

Dr. Seeley acknowledged the departure of Dr. Marceau. He commended Dr. Marceau for his many contributions to the success of UOIT. He specifically pointed to the recruitment of excellent faculty, the development of the strategic plan, the strategic academic direction and the use of technology, and the great progress in the development of the University's research capability. He described Dr. Marceau as a collaborative, team-oriented, visionary, and innovative individual and as a person who is to be recognized for making such a tremendous contribution to the university. Dr. Marceau, he added, is the kind of individual that makes things happen. Dr. Seeley added that he is sure that Dr. Marceau will make a similar contribution at his new university and to the province of Newfoundland. Dr. Marceau expressed his sincere thanks for Dr. Seeley's kind words.

ITEM 7. PRESIDENT'S REPORT

Dr. McTiernan echoed the Board Chair's comments with respect to Dr. Marceau advising that he would not take the time to elaborate as there would be a separate occasion to celebrate Dr. Marceau's considerable accomplishments and contributions. Dr. McTiernan introduced the Interim Provost & Vice President Academic, Dr. Deborah Saucier.

Dr. McTiernan confirmed his view that UOIT finds itself in a good place vis a vis the general public policy objectives. He described the University as an institute that is efficient and lean and that uses technology extremely well. He noted that the University enjoys fantastic support from the community and described some of the feedback he has received from the community for the University's contribution and for the opportunities it presents for young people in the Durham Region. He noted that the University is still young, and as it continues to grow it is feeling the stretches and strains of growing. He stressed the need for the University to find a way to preserve its sense of intimacy as it grows. He noted that a university culture plays a part of student's identity and that there was a need to maintain that sense that UOIT punches above its weight as the University continues to grow. He stated that as the University continues to grow it needs to maintain and sharpen its sense of its own identity and its key focus on pathways, research that's relevant, contribution to communities.

Dr. McTiernan spoke briefly to the results of the survey appearing in the February 18, 2013 edition of *Maclean's* magazine (a copy of which was given to each Governor). There is a continued need to be attentive to the needs of students and confirmed that there will be an extensive discussion of this at the Board Retreat. He responded to a few comments and questions from Governors.

ITEM 8. CO-POPULOUS MEMBER REMARKS

Mr. Cubitt advised that his comments would be brief. He noted that Durham college continues to celebrate many successes and continues to look forward to the completion of the Whitby campus.

ITEM 9. PRESENTATIONS

9.1 Online Learning: Dr. Seeley introduced Dr. Bill Muirhead. Dr. Muirhead presented an overview of online learning at UOIT. He commenced by presenting an overview of UOIT's Mission, Vision and Values. He discussed quality assurance in the context of online programming. He concluded by saying that online learning is the way of the future stressing that this does not mean that there won't be faculty and that it does not mean that there won't be classrooms. He advised that online learning presents added opportunities for new ways of learning. He noted that there are 58 online courses offered through the University's Teaching and Learning Centre. Dr. Muirhead responded to comments and questions from members of the board. He predicted that in the next five to ten years most courses will be a blend of online and more traditional teaching methods. He said that those who embrace the technology and online learning will thrive and those who do not will not. In response to a question from Ms. Raymond, Dr. Muirhead discussed some of the ways in which UOIT currently differentiates itself as well as some opportunities to further differentiate UOIT. Dr. Seeley thanked Dr. Muirhead and his team for their enthusiasm and their commitment to innovation.

(Pierre Tremblay left the Meeting)

9.2 Faculty of Science Initiatives: Dr. Seeley introduced Dr. Deborah Saucier. Dr. Saucier commenced her presentation by describing who are students are today and who is coming in the next ten years. She then focused on learning for the 21st century and what the priorities have to be. She commented that the priorities are good for universities and that the challenge will be figuring out how to teach character, citizenship, communication and further in measuring or assessing these outcomes. She reviewed the programs offered by the Faculty of Science and discussed the strengths of the Faculty. She provided an overview of the risks to the program including the lack of lab space, the need for flexible teaching space, and ensuring the quality of programs. Dr. Saucier described how these risks can be mitigated and the limits of the University's ability to mitigate the risks. Dr. Saucier concluded her presentation by stressing the importance of the link between the University and Durham Region.

Dr. Seeley thanked Dr. Saucier. He noted his agreement with Dr. Saucier's comments about the importance of the link between research and learning and how important it is to get that message out. Dr. Seeley stated that it would be a mistake to have teaching universities separate from research universities.

(Garry Cubitt left the Meeting)

(Bob Marshall left the Meeting)

ITEM 10. COMMITTEE REPORTS

10.1 Advancement Committee: The Chair asked Mr. McKinley to provide the Committee report. Mr. McKinley advised that the Committee had approved two new Committee appointments and requested board approval of the same.

Upon motion duly made by Mr. McKinley and seconded by Ms. Stapleford-McGuire, the Board of Governors approved the appointment of Mr. Don Hathaway and Mr. Pierre Tremblay to the Advancement Committee.

10.2 Strategy and Planning Committee: The Chair asked Ms. Raymond to provide the Committee report. Ms. Raymond advised that the Committee had approved one new Committee appointment and requested board approval of the same.

Upon motion duly made by Ms. Raymond and seconded by Ms. Rempel, the Board of Governors approved the appointment of Ms. Bonnie Schmidt to the Strategy & Planning Committee.

ITEM 11. INFORMATION ITEMS

Dr. Seeley confirmed that the next Meeting of the Board of Governors will be held on Thursday April 18, 2013 at the downtown boardroom location.

Upon motion duly made by Ms. Stapleford-McGuire and seconded by Mr. Newell, the Public Session of the Meeting of the Board of Governors was terminated at 5:13 p.m.

Secretary

Chair